

# **Country factsheet**

Taiwan



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Introduction and economic policy context



## 1. Introduction and economic policy context



This document presents an overview of the cluster policy in Taiwan. Given the importance to contextualise the cluster policies (and related) analysed in the factsheets, a comprehensive outlook of the country in socioeconomic terms can be consulted at the the <u>Bertelsmann Transformation Index</u> and the <u>Economist Intelligence Unit</u>.

According to the Economist Intelligence Unit, Taiwan's economy entered a technical recession in the first quarter of 2023, with Gross Domestic Product (GDP) contracting by 3.02% compared to the same period last year. The primary issue is declining exports, with lackluster global demand for semiconductors being the key issue since they account for roughly 40% of Taiwan's exports. In addition, Taiwanese workers recently experienced the starkest drop in real wages during the first quarter in seven years. Another issue has been the highest price increases for Taiwanese consumers recorded since 2008, with consumers seeing prices grow by 1.97% and 2.95% in 2021 and 2022, respectively. For 2023, Taiwan's GDP growth forecast has been cut to 1.61% due to weak exports. However, for 2024, GDP is expected to grow again by 3.32%.

In the following, a succinct overview of the cluster policy in Taiwan will be provided. The structure of this factsheet generally encompasses:

- 1) an overview of the national cluster policy in Taiwan,
- 2) an assessment of the state of the national cluster policy.



02 National cluster policy, programmes and initiatives





# 2. National cluster policy, programmes and initiatives

In this section we provide an overview of the existing Taiwanese cluster policy on a national level.

The breakdown is presented in the form of a table, with the first column showcasing the categories of the analytical framework (beginning with 'Policy Objectives', following with 'Policy Focus', etc.) and the second column representing the case of a Taiwanese national cluster policy.

Within the table the text presented in bold (black) depicts standardised categories across country factsheets (56 in total for 2023), which are applied for comparative purposes. This is followed by a complementary descriptive text to provide more insights about the relevant cluster policy in Taiwan.

Table 1: Overview of Taiwanese cluster policy

Policy type	National cluster policy	
Policy name	5+2 Innovative Industries Plan	
POLICY OBJECTIVES	Strengthening cooperation between companies or industry and RTDI actors Increasing competitiveness and boosting scale up of SMEs Supporting internationalisation activities Fostering R&D activities, technology development and implementation Fostering innovation and strengthening innovation ecosystems Promoting entrepreneurship, start-ups and spin-offs Promoting resilience and sustainable economy and other solidarity-based initiatives Promoting employment and upgrading skills and competences Increase supply chain resilience	
	The 5+2 Plan builds upon existing industrial complexes or clusters. The Plan aims to encourage innovation innovation ecosystem including promoting entrepreneurship, all with the aim of developing international connections to export products and services. Another goal is to redirect and diversify Taiwan's supply chains away from its overdependency on mainland China. Linked to this is the goal to move from a heavy focus on an OEM business model to more profitable comprehensive technical solutions including servicing. Finally, the Plan also takes into consideration equitable regional development and the original five pillar industries had also been selected in a way for them to be distributed across the country.	
POLICY FOCUS	Cross-sectoral  The 5+2 Plan builds upon Taiwan's strength in the ICT sector to develop clusters in its five pillars of smart machinery, IoT (Asia Silicon Valley Promotion Plan), green energy, biomedical, and defence, and was later expanded to include the circular economy and new agriculture. The government also added digital economy and cultural innovation, as well as semiconductors and integrated circuit design while the policy name remained unchanged.	



Policy type	National cluster policy
Policy name	5+2 Innovative Industries Plan
RESPONSIBLE AUTHORITIES	In charge of drafting Provides funding Oversees implementation
	While the Industrial Development Bureau in the Ministry of Economic Affairs has introduced the Plan, various other ministries and agencies are in charge of implementing the Plan and developing the appropriate annual budgets for each of the clusters. On a local level, implementation is shared with city governments.
BENEFICIARIES	SMEs; Research organisations; Academic institutions; Start-ups; Business associations; Large firms; Technology centres; General population; Policy makers
	The 5+2 Plan is designed to produce more good jobs for the general population, invest directly in SMEs and large firms, especially manufacturers that are exporting already. The strong emphasis on R&D and innovation also mandates that there are close ties with research institutions like the Industrial Technology Research Institute (ITRI). Taiwan does not traditionally have cluster organisations, but cluster development policies are executed through business associations in cooperation with research institutes and the state. With its emphasis on national-local collaboration in regional development, also local policy makers are involved and benefit from the 5+2 Plan.

Policy type		National cluster policy
Policy name		5+2 Innovative Industries Plan
INSTRUMENTS	Financial	Funding collaboration initiatives  Support to R&D projects, SMEs becoming cluster members, etc.  Subsidies to hire personnel  Subsidies for cluster infrastructure (e.g. offices, equipment)  Supporting market entry (e.g. testing, proof-of concept, prototyping, demonstration projects)  Financing startups  Innovation: voucher, support to hire PhDs, cooperation with R&I actors
	Technical assistance	Infrastructure: coworking spaces, offices, incubation and accelerator spaces, research centres, technology parks etc.  Support for hard skill development: knowledge transfer, intellectual property, entrepreneurship, export advice, market intelligence  Support for networking and partnership building (at national and/or international level)
	Explanation	The 5+2 Plan funds programmes in the selected industrial complexes focused on R&D, startups, workforce development, office spaces and equipment for industrial complexes, innovation and prototyping activities and cooperation with research facilities and universities.  It further provides technical support for technology transfer, intellectual property and international cooperation, as well as research centres and technology parks.
HISTORY	Period  Ending year (for policies with limited period)	Unlimited period -



Policy type		National cluster policy	
Policy name		5+2 Innovative Industries Plan	
	Starting year	2016	
	Explanation	The Plan has not specified an end date, but the individual clusters are governed by different ministries, plans and budgets that have varying starting and ending years.	
BUDGET	Overall	No data available	
	Annual	Varies, depends on the corresponding ministry and agency responsible for each cluster.	
	Source of funding	The 5+2 Plan is backed by the Industrial Innovation and Transformation Fund and the National Investment Fund which are matched by co-investments from private actors.	
POLICY	Availability	No policy evaluation	
EVALUATION	Results	Results are reported by the individual ministries and agencies responsible for each of cluster but there is no official consolidated evaluation.	
POLICY ALIGNME	NT WITH THE EU	Green economy	
PRIORITIES		Digitalisation	
		Resilience	

Source: ECCP (2023)

03 State of cluster policy



# 3. State of cluster policy

This section presents an overview on the state of play of Taiwanese cluster policy in the form of a qualitative assessment across four categories of analysis – policy scope, continuity of cluster policies, evidence of performance, and the range of cluster support instruments. Please refer to the **Annex** for the detailed overview of the categories. The table below presents an overview of the **state of play of cluster policy in Taiwan** for 2023.

Table 2: State of play

Table 2: State of play		
TAIWAN	State of play	
	Absence of cluster policy	
POLICY SCOPE	Broad policy	
POLICY SCOPE	Sectoral policy	
	National and/or regional cluster policy	
	No cluster-specific policy available	
	Cluster policy established recently	
CONTINUITY	Cluster policy established between	
CONTINOTT	over 2 and 10 years	
	Cluster policy established over 10 years	
	ago	
	No evaluation and / or monitoring	
	available	
	Existence of evaluations of past	
EVIDENCE OF	policies	
PERFORMANCE	Existence of monitoring or an ongoing	
	/ interim evaluation	
	Existence of monitoring and ex-ante	
	or ongoing / interim evaluation	
	No instruments for cluster	
	development Financial support for cluster	
	development in the broader and / or	
	sectoral policy	
CLUSTER SUPPORT	Financial or technical support for	
INSTRUMENTS	cluster development in dedicated	
	cluster policy	
	Financial and technical support for	
	cluster development in dedicated	
	cluster policy	
	<del></del>	

Source: ECCP (2023)

The text below provides a **qualitative description** of the state of the cluster policy in Taiwan.

#### Policy scope

Taiwan's cluster policies have evolved over the past 30+ years and have varied from infrastructure projects to support SMEs and R&D of existing regional strengths to more specific cluster policies such as the 5+2 Plan and cluster development through the Corporate Synergy Development Centre, which still operates today and is steeped in cluster theory and practice based on Porter's academic work. The Taiwanese government has also tried to use cluster policy as a means to increase regional cohesion as traditionally, Northern Taiwan has been more prosperous than Central or Southern Taiwan. For example, the 5+2 Plan is focused on developing cross-sectoral technologies such as the Internet of Things, of which the supply chain cuts across Taiwan but the ICT clusters are based in



Northern Taiwan. Conversely, the inclusion of agriculture as a cluster of focus in the plan is to intentionally focus on the agriculture cluster in the Southern Taiwan.

#### **Continuity**

Taiwan has introduced cluster polices since the 1980s with the introduction of the Corporate Synergy Development Centre in 1984, which promotes cluster development as a means to spur SME growth. The Centre continues to operate today. The i-Taiwan 12 projects (from 2009-2016) were largely infrastructure based as Taiwan's clusters are typically situated in industrial parks and were introduced with the under President Ma Ying-Jiou. Many of the infrastructure projects are complete but some are still undergoing construction. In 2016, the 5+2 Plan was introduced and continues to operate under the new President Tsai Ing-wen.<sup>1</sup>

#### **Evidence of Performance**

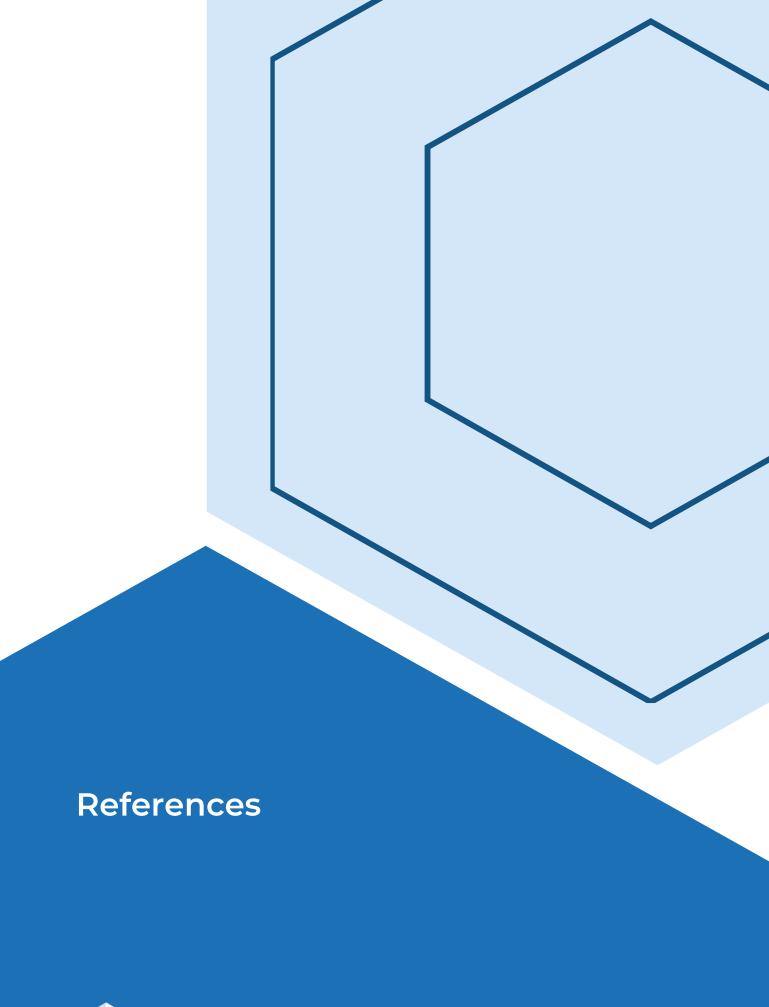
Although Taiwan has introduced cluster policy for the last 30 years there are no available comprehensive policy evaluations available for its past policies.

#### **Cluster Support Instruments**

The Taiwanese clusters<sup>2</sup> are offered different financial and technical support instruments on a national level. The 5+2 Plan funds programmes in the selected industrial complexes focused on R&D, startups, workforce development, office spaces and equipment for industrial complexes, innovation and prototyping activities and cooperation with research facilities and universities. It further provides technical support for technology transfer, intellectual property and international cooperation, as well as research centres and technology parks. To sum up, the Taiwanese Government offers extensive support to cluster development, financial as well as technical.

<sup>&</sup>lt;sup>1</sup> For recent updates, see <a href="https://english.ey.gov.tw/iip/B52291842DA34A90">https://english.ey.gov.tw/iip/B52291842DA34A90</a> (accessed 29.03.2023).

<sup>&</sup>lt;sup>2</sup> A cluster map can be consulted at <a href="https://www.taitra.org.tw/en/cp.aspx?n=124#">https://www.taitra.org.tw/en/cp.aspx?n=124#</a>. See also <a href="https://www.isas.nus.edu.sg/papers/taiwan-a-potential-economic-partner-for-south-asia/">https://www.isas.nus.edu.sg/papers/taiwan-a-potential-economic-partner-for-south-asia/</a> and <a href="https://taiwantoday.tw/news.php?unit=8&post=120698">https://taiwantoday.tw/news.php?unit=8&post=120698</a> (accessed 29.03.2023).





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### **Annex**

Table 3: Analytical framework for the state of cluster policy

Criterion	Description	Categorical variables
Policy scope	assessment whether the country has a dedicated cluster policy, or cluster creation and/or development is targeted through broader policies, e.g. foreign trade policies, labour and social policies or specific sectoral policies, e.g. industrial policy tourism policies, agriculture policies	absence of cluster policy existence of broader policies existence of specific sectoral policies existence of targeted cluster policies
Continuity of cluster policies	assessment of the duration and experience of the country in carrying out cluster policies. This criterion assesses only existence of targeted cluster policies and not broader policies or sectoral policies	absence of policies supporting cluster development cluster policy established recently (within the last 2 years) cluster policy established between over 2 and 10 years cluster policy established over 10 years ago
Evidence of performance	assessment whether there are evaluations of past and ongoing policies and a monitoring system in place. The existence of monitoring and evaluation mechanisms determines the degree of policy development in the country	no evaluation and / or monitoring available existence of evaluations of past policies, e.g. ex-ante existence of monitoring or an ongoing / interim evaluation existence of monitoring and exante or ongoing / interim evaluation
Cluster Support Instruments	assessment whether the policies provide any instruments to support the policy implementation, being these financial and/or technical support	no instruments for cluster development financial support for cluster development in the broader and / or sectoral policy financial or technical support for cluster development in dedicated cluster policy financial and technical support for cluster development in dedicated cluster policy

Source: ECCP (2023)